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| Committee(s) | Dated: |
| Communications and Corporate Affairs Sub Committee – For Information | 8 October 2025 |
| Policy and Resources – For information | 16 October 2025 |
| Subject: Memberships and Subscriptions Annual Report | Public |
| This proposal: <ul style="list-style-type: none"> Delivers Corporate Plan 2024-29 outcomes | Dynamic Economic Growth |
| Does this proposal extra revenue and/or capital funding | No |
| If so, how much? | N/A |
| What is the source of the funding | N/A |
| Has this Funding Source been agreed with the Chamberlain's Department | N/A |
| Report of: Executive Director of Innovation & Growth, Chief Strategy Officer, the Remembrancer, Executive Director of Environment | For Information |
| Report author: Kristy Sandino, Assistant Director Corporate Affairs Daniel O'Byrne, Strategic Operations Director Bruce Hunt, Assistant Director, Remembrancer's Office Sarah Guerra, Equalities Director Peter Wilson, Assistant Director (Development Management) Benjamin Dixon, Interim Head, Destination City | |

Summary

As part of the City of London Corporation's external engagement strategy on City Corporation strategic areas of interest, several memberships and subscriptions are held across various City Corporation teams.

The memberships and subscriptions described in this paper are reviewed by each team within the context of annual business planning to ensure their ongoing relevance and alignment with the City Corporation's strategic objectives as well as value for money.

Recommendation

Members are asked to note the current memberships and subscriptions.

Main Report

Background

1. The City of London Corporation engages regularly with third party organisations, financial and professional services organisations, government and policy makers, think tanks and other relevant membership bodies.
2. The engagement serves four core purposes:
 - a. To proactively engage and contribute to senior level discussions across various ecosystems about the City Corporation and its strategic priorities.
 - b. To proactively communicate the City Corporation's strategy and provide engagement opportunities and platforms for senior spokespeople.
 - c. To afford wider opportunities for Members and Officers to engage through events, conferences or other bespoke meetings.
 - d. To learn and gather information that is relevant to the Corporation and its strategic priorities to be disseminated internally, where relevant and appropriate.
3. These relationships are held across the wider City Corporation, predominantly in teams within Innovation & Growth (IG), Corporate Affairs, and Remembrancer's and further the aims of the overarching Corporate Plan as a whole. This annual report now also includes memberships captured within Environment, Planning and Development, Equity, Equality, Diversity and Inclusion, and Destination City.
4. This report focuses solely on memberships and subscriptions and does not include organisations to which the City Corporation provides formal funding as part of a wider strategic partnership.
5. Some organisations operate a subscription and/or membership model with associated costs. These are reviewed regularly by each team to ensure alignment with the City Corporation's strategic priorities as well as with its policy objectives.
6. It is important for the City Corporation to be able to access a range of information, expertise and views to inform its own strategic decision-making processes. Organisations or membership bodies that are engaged reflect the need for the Corporation to operate across the political spectrum.
7. The organisations or membership bodies reflect the Corporation's target markets as well as the need for the Corporation to be well briefed across wider policy agendas.

Current Position

8. Across the above departments, the City Corporation currently holds memberships or subscriptions with the following organisations or groups:

Innovation and Growth

- Confederation of British Industry (CBI)
- British American Business
- OnePolicyPlace
- EU-UK Forum

- British Chamber of Commerce EU & Belgium
- QED Brussels
- The Centre for European Policy Studies

Remembrancer's

- Industry and Parliament Trust
- The Financial Markets Law Committee (FMLC)
- The UK Soft Power Group

Corporate Affairs

- BusinessLDN
- Chatham House
- Centre for London
- International Business and Diplomatic Exchange
- Labour Together
- Local Government Information Unit
- New Financial (including our sponsorship of the Women in Finance Charter)
- New Local
- Onward
- Progressive Britain
- Whitehall and Industry Group

Environment, Planning and Development

- Opportunity London
- New London Architecture (NLA)
- UK Cities & Partners

Equity, Equality, Diversity and Inclusion

- Stonewall
- Social Mobility Foundation
- HM Treasury Women in Finance Charter
- Progress Together

Destination City

- London & Partners
- High Streets Data Service
- Central London Alliance

9. Additional detail on our memberships and subscriptions can be found at **Appendix 1.**

Proposals

10. The City of London Corporation will continue to engage with a range of policy makers, policy influencers and membership organisations across the geo and domestic policy spectrum.
11. This activity will be aligned to core strategic policy priorities of the organisation, including the City Corporation's Competitiveness Strategy, and be managed by a joint group of Officers from across Innovation and Growth, Planning, Environment, Corporate Affairs and Remembrancer's. Updates will continue to be provided as part of the regular departmental reports to the Communications and Corporate Affairs Sub Committee.

Corporate & Strategic Implications

12. This activity, these platforms, engagements and communications opportunities support the delivery of the City Corporation's agreed policy agenda as set out in the Corporate Plan.
13. It also provides wider opportunities for Members and Officers to engage through events, conferences or other bespoke meetings. In turn, it provides the chance to learn and gather information that is relevant to the City Corporation and its strategic priorities to be disseminated internally, where relevant and appropriate. It also provides us reputational benefits, aids in increasing visibility and understanding of the City Corporation's contribution and wider impact.
14. This work would also help deliver the Dynamic Economic Growth outcome of the 2024-2029 Corporate Plan.

Resource Implications

15. No resource implications arise from the recommendations in this report. The majority of the resources utilised for the memberships and subscriptions are deployed from the local risk budget of the identified department.

Risk Implications

16. Given the spread of activity across business, policy and key markets, the risk is currently assessed as low but is kept under review. The City Corporation mitigates risk by ensuring a balance across the organisations it works with, particularly those in the political ecosystem.

Equalities Implications

17. No equalities implications have been identified although we have the opportunity to use platforms afforded by memberships to showcase our work on Equality, Diversity and Inclusion (EDI).
18. No new legal, security or climate implications arise from the recommendations in this report.

Conclusion

19. Members are asked to note the work of the Communications and External Affairs, Innovation and Growth, Remembrancer, Environment, Planning and Development, Equity, Equality, Diversity and Inclusion, and Destination City teams in relation to the memberships and subscriptions. These are held with policy

related organisations to further the aims of the overarching Corporate Plan as a whole.

Appendices

Appendix 1: Additional Detail on Memberships and Subscriptions

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